Adopted March 18, 2021



# 2022-2024 STRATEGIC PLAN

## **VISION:**

Be the leader and premier provider of public parks, programs, facilities and leisure services.

## **MISSION:**

Work with the community to provide residents and visitors the highest quality park, program, facility and event experience.

### CORE PURPOSE:

Provide affordable, accessible, and sustainable public park and recreation services.

## CORE VALUES:

Accountability Collaboration Community Diversity Integrity Professionalism

## GOAL: Create, advocate and preserve diverse recreational and leisure opportunities for all.

- Objective: Reinvest in existing parks, programs and facilities to maximize community access and usability.
- Objective: Create new and redevelop existing parks, facilities and programs to accommodate a growing, changing and diverse community.

#### GOAL: Ensure professional delivery and operation of public park and recreation services, facilities and programs.

- Objective: Invest in staff and staff resources to provide the highest quality customer service and experience.
- Objective: Achieve the highest standards of public safety for participants and staff at all parks, trails and facilities and within all programs.

## GOAL: Be an effectively governed, efficiently managed and fiscally sound organization.

- Objective: Utilize revenue policy to continually improve the District and to support new development and offerings.
- Objective: Establish policy and set direction in the interest of the community and stakeholders.
- Objective: Secure resources in cooperation with public and private entities, including the land necessary for trails, parks, and facilities development and open space.

GOAL: Develop community relations initiatives that will result in greater awareness of the role played by the BPRD in healthy lifestyles, environmental stewardship and community livability.

- Objective: Develop the means, methods and messages to effectively communicate with the public all activities, issues, opportunities and accomplishments.
- Objective: Develop models and continue practices of environmental stewardship and conservation for the community.

## Strategic Priorities

### Implement Facilities Master Plan

 Develop plans for identified facilities: Wachter Aquatic Complex, VFW Sports Center,
Capital Racquet & Fitness Center,
BSC Aquatic & Wellness Center

 Address Feasibility Study recommendations.

### Identify and address land issues and plans

Develop plans for leased properties, existing undeveloped land, future land needs and existing land/properties to be repurposed.

### Develop an ADA Transition Plan

Strive for accessibility and access throughout BPRD.

Vision, Mission, Core Purpose, Values and Goals.

### Develop a comprehensive technology roadmap

Inventory and analyze existing systems.

### Analyze recruitment and retention of staff

Identify skill sets to target future employees.

### Invigorate Recreation Programming

Identify needs, gaps, and trends.

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